Pecyn Dogfennau





Dyddiad: Dydd Mawrth, 25 Mehefin 2019

Amser: 10.00 am

Lleoliad: Ystafell Bwyllgora - Canolfan Dinesig

At: Cynghorwyr: D Williams (Cadeirydd), J Cleverly, K Critchley, R Hayat, H Thomas, C Townsend, J Watkins, T Watkins, J Richards and S Marshall

Aelodau Cyfetholedig

Dr Annette Daly (Eglwys yng Nghymru), Paul Bennett (Eglwys Gatholig yng Nghymru), Swydd Wag (Cynrychiolydd Rhiant Lywodraethwyr) and Swydd Wag (Cynrychiolydd Rhiant Lywodraethwyr)

Eitem

Wardiau Dan Sylw

- 1 <u>Ymddiheuriadau</u>
- 2 Datganiadau o Fuddiant
- 3 <u>Adolygiadau Diwedd Blwyddyn y Cynllun Gwasanaeth</u> (Tudalennau 3 - 54)
 - a) Gwasanaethau Plant a Phobl Ifanc
 - b) Addysg
- 4 <u>Casgliad Adroddiadau Pwyllgorau</u> Yn dilyn cwblhau adroddiadau'r Pwllgor, gofynnir I'r Pwllgor ffurfioli ei gasgliadau, argymhellion a sylwadau ar eitemau blaenorol ar gyfer gweithredu.

Cyswllt:: Daniel Cooke , Cynghorydd Craffu Ffon: 01633 656656 E-Bost: Scrutiny@newport.gov.uk Dyddiad: Dydd Mawrth, 18 Mehefin 2019 Mae'r dudalen hon yn wag yn

Eitem Agenda 3



Scrutiny Report

Performance Scrutiny Committee – People

Part 1

Date: 25 June 2019

Subject End of Year Service Plan Review: Children and Young People Services and Education

Author Scrutiny Adviser

The following people have been invited to attend for this item:

| Invitee: | Area / Role / Subject | Pages |
|--------------------|---|-------|
| Paul Cockeram | Cabinet Member for Social Services | |
| Gail Giles | Cabinet Member for Education | |
| Sally Anne Jenkins | Head of Children and Young Peoples Services | |
| Sarah Morgan | Chief Education Officer | |
| James Harris | Strategic Director – People | |

Section A – Committee Guidance and Recommendations

1 Recommendations to the Committee

- 1.1 The Committee is asked to consider and evaluate the following Service Plan Review for Adults and Community Services which include: Executive Summary; Analysis of Performance; Performance Measures, and; Finance, and are attached as:
 - Appendix 1 Children and Young Peoples
 - Appendix 2 Education
- 1.2 To consider if it wishes to make comment on the Service Area performance to Cabinet.

2 Context

Background

- 2.1 Each Service Area has set a Service Plan for 2018-22 including:
 - Service Plan Objectives;
 - Planned Actions for each Objective for this year and subsequent years for the life of the plan.
 - Performance Indicators; which include National and Locally set performance measures.
 - Resources and Risk
- 2.2 The Service Plans were approved by the relevant Cabinet Member, following the usual Member consultation process. This report presents Members with the End of Year Reviews for each Service Plan and Appendices for:
 - Children and Young People Services (Appendix 1)
 - Education (Appendix 2)
- 2.3 The Committee's comments and recommendations from the mid-year review of the service plans are outlined below;

Conclusions upon the 2018/19 Service Plan Mid-Year Review from 26 November 2018 and 4 December 2018

The Committee noted the mid-year service plan review and agreed to forward the minutes to the Cabinet as a summary of the issues raised.

The Committee wished to make the following comments to the Cabinet:

- 1. There needed to be more information included in the update for each action. This information should have included the deadline the Service Area intended to complete the Objective/Action by, and how it was related to the five year Corporate Plan and its Commitments.
- 2. References to new or developing work streams (Arrow project) to be explained to provide context to the updates in the report. As well as all acronyms being preceded by the full title and acronym in brackets.

The Committee made the following comments and recommendations relating to the Children and Young Peoples Services Mid-Year Review;

1. It was noted that the Cabinet Member for Social Services invited Members of the Committee to visit the new residential home for young people before the first young people moved in.

Links to these reports and minutes are included in the Background Papers Section 8 at the end of this report for Members of the Committee.

3 Information Submitted to the Committee

- 3.1 The following Service Plan End of Year Reviews including: Executive Summary; Analysis of Performance, Performance Measures, and Finance, are attached as:
 - Appendix 1 Children and Young Peoples Services
 - Appendix 2 Education

| Executive Summary | The Executive Summary of the Cabinet Member / Head of Service is provided as an Overview at the beginning of each Service Area's Mid- Year Review and includes graph summarising the progress against actions and a Budget Forecast Position. |
|----------------------------------|--|
| Analysis of Performance | The Analysis of Performance includes each Service Plan's Objectives, the Corporate Plan Objective they support and an update upon the actions planned for each for 2018-19. Performance of the Actions is ranked using the following: Green - Complete Blue - In Progress Grey - To be commenced |
| Performance Measures | The National Measures are set by the Welsh Government and used to compare and benchmark performance with other Local Authorities in Wales. Some of the measures are reported monthly, quarterly or half yearly, while some are annual measures reported at the end of the year. This report is for Performance at the Mid-Year point, up to the end of September 2018.Performance of the Measures is ranked using the following: Green - On target Amber - Short of Target (15% Tolerance) Red - Off Target (Over 15% Tolerance#0 |
| Finance and Resource Analysis | Financial Analysis is provided at the year end point, for each Service Area and includes: the Overall Net Position; a graph forecasting the Delivery of the Medium Term Revenue Plan Savings for 2018-19, and; a Summary Revenue Budget Position, together with Employee / Human Resource Analysis. |

4. Suggested Areas of Focus

4.1 **Role of the Committee**

The role of the Committee in considering the report is to:

Assess and make comment on:

- Performance against targets The performance of the service area over the last 12 months;
- Underperformance / overspends Mitigation of risks where the service area is outside the targets;
- o Plans and actions to address underperformance within next year's plan;
- Presentation of the information to enable Scrutiny to undertake its role.
- In drawing its conclusions, the Committee should assess:
 - o What was the overall conclusion on the information contained within the reports?
 - Is the Committee satisfied that it has had all of the relevant information to base a conclusion on the performance of the Service Area at the Year-End point?
 - Does any area require a more in-depth review by the Committee?
 - Does the Committee wish to make any Comments / Recommendations to the Cabinet?

4.2 Key Questions:

- Analyse the Service Plan Year-End Reviews and Evaluate how well Service Areas performed in the 2018-19 financial year against the objectives, actions and performance measures in their service plans;
- o Are targets sufficiently challenging and balanced between being realistic and robust?
- o Is any underperformance being addressed and associated risks being mitigated?
- What is being done to improve performance for this financial year?
- Are there any barriers to improving performance of objectives, actions and performance measures in the Service Plans?
- Is the Service Area on target with its budget? If not what mitigations are planned to reduce overspends in this financial year?
- Has the Service Area met the delivery of its MTRP savings for 2018-19? If not, what actions are planned to deliver them early within this financial year?

Well-being of Future Generation (Wales) Act

The Committees consideration of the service plans and the performance of the service areas should consider how services are maximising their contribution to the five ways of working:

| 5 Ways of Working | Types of Questions to consider: | | | | |
|--|---|--|--|--|--|
| Long-term The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs. | Are there any long term trends that will impact your service area? How will the needs of your service users potentially change in the future? | | | | |
| Prevention Prevent problems occurring or getting worse. | What issues are facing your service users at the moment? How are you addressing these issues to prevent a future problem? | | | | |
| | Is any underperformance being addressed and associated risks being mitigated and prevented? | | | | |
| Integration Considering how public bodies' wellbeing | Are there any other organisations providing similar / complementary services? | | | | |
| objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies. | How does the Council's performance within this service area impact upon the services of other public bodies and their objectives? | | | | |
| Collaboration Acting in collaboration with any other | Who have you been working with to deliver these services? | | | | |
| person (or different parts of the organisation itself). | How are you co-working with other sectors? How are you using the knowledge / information / good practice of others to inform / influence the Council's work? | | | | |
| Involvement | How have you sought the views of those who | | | | |
| The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves. | are impacted by your service area? How have you taken into account the diverse communities in your decision making? | | | | |

Section B – Supporting Information

5 Links to Council Policies and Priorities

5.1 The Service End of Year Reviews directly link with: the Council's Well-being Objectives agreed by Cabinet in March 2017 which aim to maximise the Council's contribution to the Well-being Goals for Wales; the 2017-22 Corporate Plan Objectives, and; the 2018-22 Service Plan Objectives, Actions and Performance Measures. The Service Plan Objectives link to the Authority's Corporate Plan Objectives and Well-being Objectives below:

| Well-being Objectives | Promote economic growth and regeneration whilst protecting the environment | Improve skills, educational outcomes & employment opportunities | Enable people to be healthy, independent & resilient | Build cohesive & sustainable communities |
|-------------------------------|--|---|--|---|
| Corporate Plan Commitments | Thriving City | Aspirational Peo | ple | Resilient Communities |
| Supporting Function | Modernised Council | | | |

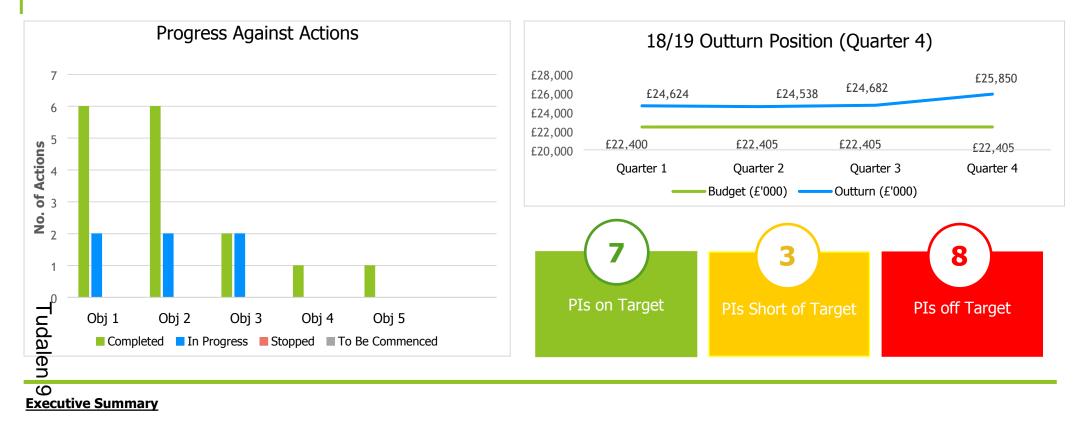
7. Background Papers

Include all additional documents that are referenced in the report, and those that you have used as background reading. Hyperlink to online versions of them if available.

- PSC People meeting held on the <u>4 December 2018</u>
- PSC People Meeting held on the <u>26 November 2018</u>
- The Essentials Wellbeing of Future Generation Act (Wales)
- <u>Corporate Plan 2017 2018</u>

Report Completed: June 2019

Children & Young People Services End of Year Review 2018/19



Children's Services continues to deliver the full range of statutory services required. This year has been another immensely busy year. Towards the end of the year a complete management team improved the capacity to undertake important shifts to improve practice and to restructure in line with external changes. These changes will largely have been implemented by the end of 2019. The successes of 2018/19 include positive morale and very few vacancies despite a backdrop of very high demand and complex cases; the establishing of the Family and Friends team; the launch of the Family Group Conferencing service; the opening of Rose Cottage; the increased services in Preventions.

Children & Young People Services, Analysis of Performance

| Objective | 1 | | Preventative services to support children to safely remain with their families | | | | | | |
|----------------------------|---|----------------------|--|---|---------------------------------------|---|-----------------------|--|--|
| Descriptio | on | | integral part of worki support their childrer | ing in partnership n safely and meet | with families to their aspirations | achieve their goals and er s without access to special | | | |
| Corporate | e Plan Objective(s) | | Well-being Objectiv Aspirational People Resilient Communi | | | | | | |
| Mid-Year | Action Status | | 2/8 - Complete | 4/8 – In | Progress | 0/8 - Stopped | 2/8 – To be commenced | | |
| End of Ye | ar Action Status | | 6/8 - Complete | 2/8 – In | Progress | 0/8 - Stopped | 0/8 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End | d of Year Update | | |
| Tudalen 10 ^{1.01} | The Newport Safeguarding Hub went live in February in 2018. The Hub is a pilot being undertaken on behalf of the 5 Gwent LAs, Police and Health. | In Progress | Complete | 01/04/2018 | 31/03/2019 | The work to fully establish the Hub continued throughout 2018 and into 2019. The Hub is part of a regional pilot. For Newpor the Hub is now established as the front door for services with partners from all key agencies already now in the Hub or in negotiation. There have been and continue to be challenges particularly in relation to the volume of work. The most recen addition of the Early Action staff will give an indication of how further improvement could be embedded in the future. Regional discussions continue but for Newport it is clear that to move to a regional model would be ineffective. The full commitment of partners continues to be key to the success of the | | | |
| 1.02 | Embed the management changes of the past year in the Preventions Service. Embed awareness of the changes brought by the joining with Primary Mental Health. | Complete | Complete | 01/04/2018 | 30/09/2018 | Preventions has continued to grow throughout the year. Over the course of the year not only has the Primary Mental Health worl been embedded but more recently the SPACE coordinator has taken up their role so Child & Adolescence Mental Health Service (CAMHS) referrals also now go through the weekly allocations meetings. The Early Action posts and the step down services while showing very early signs of high take up will need monitoring for the early part of this year. The rate of referrals continues to grow and this does pose challenges to the services to meet need without a waiting list. | | | |
| 1.03 | Develop the specifications for the coming phase of the strategic partnership | In Progress | Complete | 01/04/2018 | 31/03/2019 | to meet need without a waiting list. Service specification revised and agreed. New contract signer Monitoring and evaluation in place. Some services have been ended most notably group work. Newly developed Family Group Conferencing and Born into Care provision is based with | | | |

| Objective | Dejective 1 Preventative services to support children to safely remain with their families | | | | | | | |
|------------------|---|----------------------|--|--|-----------------------------------|---|-----------------------|--|
| Descriptio | | | Prevention and early intervention are key drivers in the SSWA. Working with families with a strengths based model is an integral part of working in partnership with families to achieve their goals and ensure they build the resilience to support their children safely and meet their aspirations without access to specialist services. | | | | | |
| Corporate | e Plan Objective(s) | | Well-being Objectiv Aspirational People | Vell-being Objective 3 – To enable people to be healthy, independent and resilient | | | | |
| Mid-Year | Action Status | | 2/8 - Complete | 4/8 – In | Progress | 0/8 - Stopped | 2/8 – To be commenced | |
| End of Ye | ar Action Status | | 6/8 - Complete | 2/8 – In | Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | |
| -1 | with Barnardo's including an analysis of recent increases in the numbers of children becoming looked after. | | | | | Barnardo's. Family Group Conferences (FGCs) have had strong take up and are already proving to be a very welcome addition to services to support families and avoid children becoming looked after. Monthly monitoring of all work is in place including quantitative and qualitative and review. Work across staff from the partnership and the social work teams has been enhanced to improve communication and joint working. Work is now fully embedded and established. Service has high referral rates from Newport and very strong buy in from all relevant agencies. Integrated Family Support Team (IFST) has been dismantled with all work being absorbed within the Barnardo's partnership. There has been no diminution of service. The revised reporting framework is still awaited from Welsh Government. There has been no additional resourcing for CANS. However, the transformation fund will be rolling out the FIT provision which has previously been run in Caerphilly. Work will be completed in the | | |
| Tudalen 11 | Reflect Develop the evaluation for beyond 18/19. Refine the models. Evidence the national development programme for models across Wales. | Complete | Complete | 01/04/2018 | 30/09/2018 | | | |
| 1.05 | Integrated Family Support Team (IFST) Put in place the redesigned reporting framework to ensure compliance with Part 9 of the SSWA. Lead for Gwent to collate the data for six monthly submission. | To Be Commenced | Complete | 01/10/2018 | 31/03/2019 | | | |
| 1.06 | Children with Additional Needs Support (CANS) | In progress | In progress | 01/04/2018 | 31/03/2020 | | | |

| Objective | 1 | Preventative services to support children to safely remain with their families | | | | | | |
|------------------|---|--|--|------------|-----------------------------------|--|-----------------------|--|
| Description | | | Prevention and early intervention are key drivers in the SSWA. Working with families with a strengths based model is an integral part of working in partnership with families to achieve their goals and ensure they build the resilience to support their children safely and meet their aspirations without access to specialist services. | | | | | |
| Corporate | e Plan Objective(s) | | | | | | | |
| Mid-Year | Action Status | | 2/8 - Complete | 4/8 – In | Progress | 0/8 - Stopped | 2/8 – To be commenced | |
| End of Ye | ar Action Status | | 6/8 - Complete | 2/8 – In | Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | |
| Tudalen 12 | The CANS provision is very well received and can evidence good outcomes. It has contributed to a reduction in referrals to DCT. The CANS provision is not resourced in a way to meet the need. Explore increased resourcing. | | | | | first half of 2019/20 to consider how CANS and FIT might we together and complement delivery. | | |
| 1.07 | Disabled Children's Strategy –the current services for disabled children are spread across the Council. The services are not joined up and accessing service is described as complicated by parents. | To be Commenced | In progress | 01/10/2018 | 31/03/2020 | Oaklands is currently being remodelled with capital funding fr ICF. This work will be completed over the summer and will the give us the springboard to more widely consider the broat services. The need to provide replacement services during Oaklands closure has drawn service capacity into provision alternative packages hence still very much a work in progree The learning from the alternatives will assist in considering with support strategies. | | |
| 1.08 | Rollout the Attachment and Trauma Service offered by the psychology team form ABUHB. | In Progress | Complete | 01/04/2018 | 31/03/2019 | The Attachment and Trauma team continue to work with teams who have received their training and support. The four cohort will undertake the training over the summer and we look to the next wave in the Autumn. Teams are immension positive about the training and it underpins an ethos of trau informed practice. This is an ongoing piece of work which will nover the coming three years. | | |

| Objective | | | | | | | | |
|----------------------------|---|----------------------|---|---|-----------------------------------|--|-----------------------|--|
| Descriptio | on | | Children who become looked after and care leavers will have experienced significant early disadvantage and trauma. As children who are looked after they should benefit from corporate parenting which ensures they have access to good quality services to improve their life choices and ensure they are able to fulfil their potential. The key areas of home lives, education, health, leisure activities and transition to adulthood must be part of the corporate parenting agenda. For care leavers Hidden Ambitions published by the Children's Commissioner will underpin the actions. | | | | | |
| Corporate | e Plan Objective(s) | | Well-being Objectiv Aspirational People Resilient Communit | -being Objective 3 – To enable people to be healthy independent and resilient rational People | | | | |
| Mid-Year | Action Status | | 0/8 - Complete | 8/8 — In | Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| End of Ye | ar Action Status | - | 6/8 - Complete | 2/8 – In | Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | Ene | d of Year Update | |
| ^{2.01} Tudalen | Review the current Personal Advisors service and assess the future structure in order to broaden the existing offer to care leavers. | In Progress | Complete | 01/04/2018 | 31/03/2019 | The roles have been evaluated and job descriptions redrawn The staff have been consulted and are positive about the changes within the role. Additional staffing is being sourced by using the grant funding coming through Intermediate Care Fund (ICF) for Children's Services. The whole of Pathway have reviewed how they support older young people and are working towards improved support for teenagers. This includes a wide accommodation offer and improved training and employment choices. The St David's Day fund has been fully utilised to better | | |
| 2.02 | Increased housing options for care leavers. Currently Newport has a limited range of choices for housing for care leavers especially with a range of suitable support. This action will seek to address this gap. Work has already commenced and will continue. | In Progress | In progress | 01/04/2018 | 31/03/2019 | support care leavers. Along with the residential children's homes all of the 16 accommodation is now overseen by a single service manage with a team manager structure. All accommodation has bee reviewed. Some is being improved while some has bee released. Additional properties have been negotiated for unaccompanied asylum seeking children aged 16+. Th pathway for young homeless people has been revised and the simplified. The process now in place is clearer and ensures thos picking up this work clearly understand the needs of the youn people and steps required to support them. This work will be continuing throughout 2019/20. | | |
| 2.03 | Council tax – work with finance colleagues to establish the mechanisms for care leavers to no longer pay council tax. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Newport City Council has completed this piece of work. Well Government has since made this a National change. | | |

| Objective | | | | | | | | |
|------------------|---|----------------------|--|---|--|---|-----------------------|--|
| Descriptio | DN | | Children who become children who are looke quality services to imp lives, education, health For care leavers Hidde | looked after and ed after they sho rove their life ch n, leisure activiti n Ambitions pub | d care leavers will buld benefit from noices and ensure es and transition blished by the Chi | have experienced signification corporate parenting which they are able to fulfil thei to adulthood must be part Idren's Commissioner will | | |
| Corporate | e Plan Objective(s) | | Aspirational People Resilient Communit | | le people to be | healthy independent ar | na resilient | |
| | Action Status | | 0/8 - Complete | | n Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| End of Ye | ar Action Status | 1 | 6/8 - Complete | 2/8 – Ir | Progress | 0/8 - Stopped | 0/8 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | Enc | l of Year Update | |
| Tudalen | Development of improved choices for work experience, apprenticeships and wider employment and training options. | In Progress | In progress | 01/04/2018 | 31/03/2020 | Some work has commenced but the focus has been of accommodation. Improved choices for work experience apprenticeships and wider employment and training options wo now be the focus for 2019/20. | | |
| en 14 2.05 | Review current arrangements for Matching and Placement Support (MAPS) in line with changes arising from new arrangements for fostering as a result of the regional work and National Fostering Framework (NFF). | In Progress | Complete | 01/04/2018 | 31/03/2019 | The Fostering team and MAPS have been merged. More of th direct work previously provided to children via MAPS will now b provided through the Barnardo's partnership while the suppor for foster carers and training will be better aligned with the rol of the link workers. Commissioning are now formally assistin- with the very small number of placements commissione externally for residential care. The regional and NFF work is ongoing. | | |
| 2.06 | Kinship care support. As a Local Authority we have an increasing number of family care arrangements with support plans agreed with the Court. These are largely children cared for under the auspices of Special Guardianship Orders (SGOs). The current | In Progress | Complete | 01/04/2018 | 31/03/2019 | The Family and Friends team has been established initially wit a shift in existing resources. The grant funding through ICF ha been used to recruit additional social work posts. The team hav begun by picking up viability and CPAs and most Reg 26s. Som SGO cases have now been allocated and support for som Placement with Parent cases. As the social work posts ar appointed there will be an increase in the cases allocated unt all kin care is with the team. In addition the template for th package of support is being developed as well as specifi training for family carers. This will includes a proactive positio for use in court. This work will be ongoing throughout 2019/20. | | |

| Objective | 2 | | Improve outcomes for children in care and care leavers | | | | | | | |
|-------------------------|---|----------------------|--|------------|-----------------------------------|--|--|--|--|--|
| Descriptio Corporate | children who are looked after they should benefit from corporate parenting which ensures they have quality services to improve their life choices and ensure they are able to fulfil their potential. The k lives, education, health, leisure activities and transition to adulthood must be part of the corporate For care leavers Hidden Ambitions published by the Children's Commissioner will underpin the activities and transition to be healthy independent and resilient Aspirational People | | | | | | h ensures they have access to good air potential. The key areas of home rt of the corporate parenting agenda. underpin the actions. | | | |
| Mid Voor | Astion Chatus | | Resilient Communit | | Due | 0/0 Channed | 0/0 To be common and | | | |
| | Action Status ar Action Status | | 0/8 - Complete 6/8 - Complete | | Progress Progress | 0/8 - Stopped 0/8 - Stopped | 0/8 – To be commenced 0/8 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | 0/8 - Stopped 0/8 - To be commenced End of Year Update | | | | |
| | use of the SSWA to provide meaningful and effective support requires urgent review. | | | | | | | | | |
| Tudalen 152.07 | Corporate Parenting Strategy – the current strategy is due for review in 2018. This will include the pledges as well as an invigoration of the principles of corporate parenting. The WG guidance on corporate parenting is also being reviewed and will come out during 2018. | In progress | Complete | 01/04/2018 | 31/03/2019 | The Corporate Parenting Forum has been reinvigorated with positive and constructive meetings with strong engagement. Agendas have been wide ranging. Children and young people are working on the strategy and looking to how we provide better resources to support children when they first come into care. The Looked After Children Awards ceremony was a great event. | | | | |
| 2.08 | RollouttheAttachmentandTraumaServiceofferedbythepsychologyteamAnneurinBevanUniversityHealthBoard(ABUHB). | In Progress | Complete | 01/04/2018 | 31/03/2019 | Please see previous section | | | | |



Fostering 4 Newport participation at the Newport Marathon to promoting the role of the service.





Looked after Children Awards 2019

| Objective | 3 | Ensure a range of placements are available for looked after children | | | | | | | |
|--------------------|--|--|---|------------|-----------------------------------|---|-----------------------|--|--|
| Descriptio | | | Newport has a mix of in house residential services and externally commissioned services. Newport is in a very differen position to most local authorities as it has 2 residential homes and 1 short breaks facility for children with disabilities. Even though Newport has in house residential resources and a good range of fostering placements there has been a need to also commission external residential and fostering provision. These placements are for a mix of children who have complex and challenging behaviours, risky behaviours and placements are children with significant disabilities. Th dearth of placements has led to a very strong provider's market with generally poor outcomes for children. This work under this objective seeks to expand the in house placement provision and improve the quality of the placement offer. Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities | | | | | | |
| Mid-Year | Action Status | | 0/4 - Complete | | Progress | 0/4 - Stopped | 0/4 – To be commenced | | |
| | ar Action Status | | 2/4 - Complete | | Progress | 0/4 - Stopped | 0/4 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | | | | |
| Tudalen 17 3.01 | Scope and develop a wider range of choices for placements by considering additional residential beds in new units and enhancing the recruitment strategy for foster carers. In order to fulfil this action I2S funding will support a Team Manager to work on options for placements. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Rose Cottage opened in January 2019 and four children return from Out of Area (OOA) residential care. Cambridge House and Forest Lodge have both seen over 9 occupancy. Staff have been supported by the Attachment Trauma service. New management structures are in place with have significantly improved the support to each of their home ICF is supporting the remodelling of Oaklands. A further residential children's home will come on line be Christmas 2019. The feasibility study for Windmill Farm has been completed. bid to ICF for phase 1 of the work is currently with W Government having been agreed regionally. New marketing materials for fostering have been develop including a leaflet and a drive using NCC Twitter and Facebor The fostering team are making a short promotional film. Fost Newport had a very strong presence at the Newport Marathor | | | |
| 3.02 | Introduction of Regulation and inspection of Social Care (Wales) Act (RISCA) – in 2018/19 a new regulatory framework comes into force. In order to be | In Progress | Complete | 01/04/2018 | 31/03/2019 | All SoPs updated and successfully negotiated the RISCA changes. The new RI has been a positive development for the services. | | | |

| Objective | 3 | | Ensure a range of placements are available for looked after children | | | | | |
|------------------|---|---|--|---|-----------------------------------|--|-----------------------|--|
| Descriptio | | Newport has a mix of in house residential services and externally commissioned services. Newport is in a very dif position to most local authorities as it has 2 residential homes and 1 short breaks facility for children with disabili Even though Newport has in house residential resources and a good range of fostering placements there has been need to also commission external residential and fostering provision. These placements are for a mix of children have complex and challenging behaviours, risky behaviours and placements are children with significant disabilitied dearth of placements has led to a very strong provider's market with generally poor outcomes for children. This work under this objective seeks to expand the in house placement provision and improve the quality of the placement offer. | | | | | | |
| Corporate | e Plan Objective | | Aspirational People Resilient Communit | Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities | | | | |
| | Action Status | | 0/4 - Complete | Iplete4/4 – In Progress0/4 - Stopped0/4 – To be commenced | | | | |
| End of Ye | ar Action Status | | 2/4 - Complete | 2/4 – In | Progress | 0/4 - Stopped | 0/4 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | En | d of Year Update | |
| Tudalen 18 | fully compliant all Statements of Purpose must be reviewed and revised and the role of the <i>Responsible</i> <i>Individual (RI)</i> must be established. | | | | | | | |
| 3.03 | MAPS to road map training and support for foster carers. | In Progress | In progress | 01/04/2018 | 31/03/2020 | Please see section above discussing changes for MAPS | | |
| 3.04 | Complete the 4Cs placement strategy. | In Progress | In progress | 01/04/2018 | 31/03/2020 | This work will be completed in 2019/20 | | |





Rose Cottage & Windmill Farm



| Objective 4 | | | Prevent offending and re-offending by children and young people | | | | | | |
|------------------|--|----------------------|---|--|--|---|--|--|--|
| Descriptio | on e Plan Objective | | other agencies. The pr The service offers a ra criminal justice system The service manager for the delivery of the plan | rovision is laid o ange of interver or YOS and the n. | ut as key to pre- ntions and delive Head of Children | eventing offending and rec ers against the requireme | within the Council and more widely with offending by children and young people. ents of the Youth Justice Board and the Management Board are responsible for and resilient | | |
| | Action Status | | 0/1 - Complete | | Progress | 0/1 - Stopped | 0/1 – To be commenced | | |
| End of Ye | ar Action Status | | 1/1 - Complete | 0/1 – In | Progress | 0/1 - Stopped | 0/1 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | | | | |
| Tudalen 19 | The Youth Offending Service has to work to a plan submitted to the Youth Justice Board (YJB). This plan will be appended to the Children's Services plan and the reporting will be to the Local Management Board. Over the coming year a scoping exercise is being carried out across the five Gwent LAs to assess options for Gwent wide YOS provision. This will be reported during the course of 18/19 with a view to conclusions in the latter part of the year. | In Progress | Complete | 01/04/2018 | 31/03/2019 | | greed by the YJB. rently being agreed with the YJB. update on the Youth Offending Service at | | |

| Objective 5 | Develop and promote the Children's Charter |
|--------------------------|--|
| Description | A Children's Charter will cross all areas and ensure children's needs are considered in all services. The Charter will build on the work put in place by the Children's First developments to hear the voices of children in their hopes for the future of their city. |
| Corporate Plan Objective | Aspirational People |

| Mid Year Action Status | | 0/1 - Complete | /1 - Complete 1/1 – In Progress | | 0/1 - Stopped | 0/1 – To be commenced | | |
|---------------------------|--|----------------------|--|------------|-----------------------------------|--|---|--|
| End of Year Action Status | | 1/1 - Complete | 0/1 – In | Progress | 0/1 - Stopped | 0/1 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | |
| 5.01 Tudalen | Developing the Children's Charter to outline our support for all children across the City including the specific needs of the most vulnerable children. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Partnership and Involv Change. In 2018/19 the develop Children's Chart Promise. The purpose o children, young people Council's services and als be doing for them. We Newport including the Y Unity, Newport Youth Se Barnardos. The Promise has now be promises that the Counc | tion was led by the Council's Policy, ement team in People and Business e Council engaged with young people to ter, now known as the Young Person's f this Promise is to set a commitment to and their families when they use the so in what they can expect the Council to involved young people from all areas of outh Council, Newport Changing Minds, rvice, Schools Go Girls, The Brothers and een endorsed by Cabinet, and a range of cil will commit to will be monitored and launch in the summer of 2019/20. | |

Glossary

| CAHMS | Children & Adolescence Mental Health Service |
|-------|--|
| CANS | Children with Additional Needs Service |
| FGCs | Family Group Conferences |
| ICF | Intermediate Care Fund |
| IFST | Integrated Family Support Team |
| MAPS | Matching & Placement Support |
| NFF | National Fostering Framework |
| OOA | Out of Area |
| RI | Responsible Individual |
| RISCA | Regulation and Inspection of Social Care (Wales) Act |
| SGOs | Special Guardianship Orders |
| ҮЈВ | Youth Justice Board |

Children & Young People Services Performance Measures 2018/19

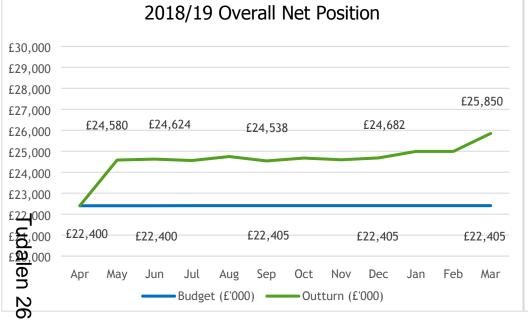
| PI Result vs PI Target Definition | | On | Target | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) | |
|--|---|--------------|-------------|-------------------|------------------------------------|---|--|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Perfor | mance has | Improved | | Performance has Declined | Performance is the same | |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) | |
| National – Percentage of assessments completed for children within statutory timescales. | Objective 1 | 95.2% | 93.2% | 90% | 91.5% | | |
| National – Percentage of children supported to remain living within their family | Objective 1 | 48.8% | 56.5% | 65% | 65% | This was a new measure post the SSWA. It poses some challenges as children should only be supported to remain at home if is safe to do so and assessments will change once a family is known. The guidance for the revised performance measures should improve the position in terms of setting realistic targets. | |
| National – Percentage of looked after children returned home from care | Objective 2 | 7.8% | 8.1% | 13% | 10.8% | Please see above. | |
| Monthly National – Percentage of re- registrations of children on local authority children protection registers. Monthly | Objective 2 | 3.8% | 2.4% | 10% | 3% | | |
| National – The average length of time for all children who were on the Child Protection Register during the year. | Objective 1 | 260 days | 231 days | 260 days | 253.4 days | | |

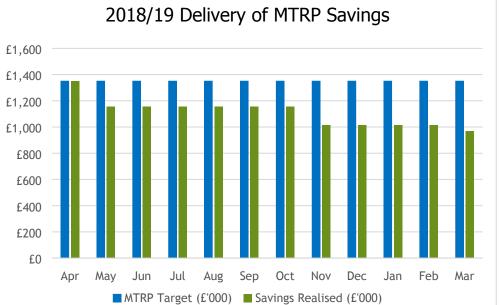
| PI Result vs PI Target Definition | On Target | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) | | |
|---|---|----------------------|------------------------------------|--------------------------------|-------------------------|--|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Perfor | ormance has Improved | | Performance has Declined | Performance is the same | |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) |
| National – Percentage of children seen by a dentist within 3 months of becoming looked after. | Objective 2 | N/A | 18.2% | 20% | 12.7% | |
| Monthly | | | | | | |
| National – Percentage of children looked after who were registered with a GP within 10 working days. Monthly | Objective 2 | 83.6% | 79.7% | 90% | 91.9% | This target this year was bedevilled by challenges in the work with health. Some challenges mid-way through the year have now been resolved and both GP registrations and completion of LAC medicals are improving. |
| National – Percentage of looked after children who have had 3 or nor placements | Objective 3 | 8% | 16.5% | 9% | 8.6% | This data is being checked as it does not correlate with other submissions. |
| National – Percentage of looked acter children who have had 1 or more changes of school. Monthly | Objective 2 | N/A | 8.6% | 12% | 12.7% | |
| National – Percentage of care leavers who are in education training or employment at 12 months Monthly | Objective 2 | 45.9% | 36.4% | 50% | 44.4% | Both of these areas continue to be a challenge. This will be a focus of work for 2019/20. |
| National – Percentage of care leavers who are in education training or employment at 24 months Monthly | Objective 2 | 45.9% | 48.7% | 50% | 45.7% | |

| PI Result vs PI Target Definition | | On | Target | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) | |
|---|---|--------------|------------|-------------------|------------------------------------|---|--|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Perfor | mance has | s Improved | | Performance has Declined | Performance is the same | |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) | |
| National – Percentage of care leavers that have experienced homelessness during the year. | Objective 2 | N/A | 22% | 5% | 8.5% | This relates to a small number of young people and so one or two has a large impact on the %. This includes the rare use of B and B. | |
| Monthly National – Percentage of children achieving the core subject indicator at key stage 2 Annual | Objective 2 | N/A | 62.5% | 60% | 59.4% | | |
| Agricual National – Percentage of children agrieving the core subject ingicator at key stage 4. Agricual | Objective 2 | N/A | 6.5% | 5% | 3.3% | | |
| Local – Number of Looked after Children Monthly | Objective 3 | 362 | 375 | 325 | N/A | As with much of Wales we have seen a continued rise in the numbers of looked after children. The reasons are multifactorial and include increased levels of deprivation, a risk averse local judiciary, increased numbers of UASC, a wider understanding of the impact of domestic abuse. There is a substantial body of work to try and reduce the numbers but the exogenous pressures are substantial. This is an area of substantial National scrutiny and WG requires a reduction strategy for 19/20. | |
| Local – Number of Children on the Child Protection Register Monthly | Objective 1 | 130 | 105 | N/A | N/A | There has been continued work to focus the work of the CPR and to try and ensure only children who absolutely have to be are on the CPR, | |
| Local – Number of children subject to interim care orders | Objective 2 | N/A | ТВС | N/A | N/A | | |

| PI Result vs PI Target Definition | On Target | | | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) |
|---|---|--------------|---------|--------------------------|------------------------------------|---|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Performance has Improved | | | Performance has Declined | Performance is the same | |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) |
| Monthly | | | | | | |
| Local – Total number of children supported by Youth Offending Service in suitable accommodation at the end of intervention. | Objective 4 | 88.68% | 86.69% | 85% | N/A | |
| Quarterly | | | | | | |
| Local – Average number of hours school aged children attend at the start of intervention. – Quarterly | Objective 4 | 17.5 | 0 | 25 | N/A | |
| Local – Average number of hours spool aged children attend at the end of intervention | Objective 4 | 16.5 | 25 | 15 | N/A | |
| Local – Percentage change in average hours school aged children attend at the start & end of intervention. | Objective 4 | -5.71% | 0 | 40% | N/A | |

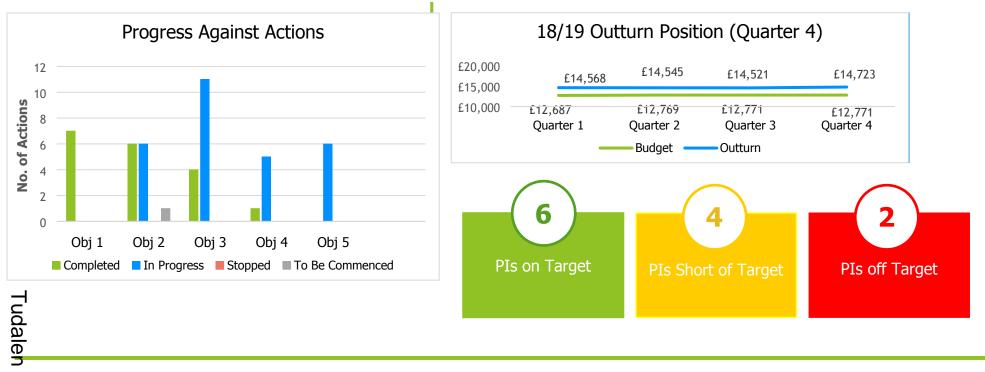
Children & Young People Services Finance Analysis





| Service Area Team | Deficit / (Underspend) £'000 |
|--------------------------|------------------------------|
| Safeguarding | (£20) |
| Youth Offending Services | (£101) |
| IFSS | (£13) |
| Operations | £76 |
| Resources | £2,624 |
| Other Children | £880 |

Education Services End of Year Review 2018/19



Nexecutive Summary

Education Services have reported an improved performance in a number of measures during the 2018/19 financial year and received a positive Estyn / Wales Audit Office inspection outcome in November 2018.

Summary of Achievements

1. Key Stage 2 Core Subject Indicator (CSI) performance improved slightly in 2018, with 90.7% pupils achieving the core subject indicator (CSI), 0.6 percentage points above 90.1% in 2017.

2. Key Stage 3 Core Subject Indicator (CSI) performance continues to improve, with 88.4% pupils achieving the core subject indicator (CSI), an increase of 3.1 percentage points from 85.3% in 2017.

3. The proportion of pupils achieving the Key Stage 4 Level 2 threshold inclusive (L2+) of English/Welsh first language and Mathematics has improved from 55.5% in 2017 to 57.0% in 2018, an increase of 1.5pp. Newport LA was ranked 8th in 2018, an improvement on 10th in 2017. This performance is above expectation (PLASC 2018 Free School Meal rank = 13th). Newport has been above the national average at this measure for the last two years.

Head of Service Executive Summary Continued

4. In 2018 there was an increase in the percentage of learners gaining GCSE in English and mathematics grades A*-C and performance is above the national average.

- 5. Primary school attendance was ranked 13/22 in the Local Authority Rankings
- 6. Secondary school attendance was ranked 16/22 in the Local Authority Rankings
- 7. Opening of the new Caerleon Lodge Hill Primary School building
- 8. Establishment and opening of Jubilee Park Primary School
- 9. Extensive refurbishment of The John Frost School building
- 10. Transfer of Ysgol Gyfun Gwent Is Coed to its new building

Priorities for 2019/20

õ

These include addressing the recommendation made by the November 2018 Estyn inspection. These include improving the overall performance of secondary schools; establishing a herent strategy across all relevant services to improve the outcomes of pupils eligible for free school meals; ensuring that self-evaluation activities focus on the impact that self-ices have on outcomes and their value for money; strengthening opportunities at a local authority level for children and young people to influence decisions that affect them; and delivering the strategic plans to develop Welsh-medium education further.

Education Services, Analysis of Performance

| Objective | 1 | | Improve School Standards | | | | | | |
|------------------|--|----------------------|---|---|--|--|---|--|--|
| Mid-Year | on e Plan Objective(s) Action Status ar Action Status | | 2017-2022. A key level detailed in the EAS E and is has oversight | ver to deliver this Business Plan 201 by the Joint Exect ive 1 – To impro e 7/7 – In | tainment of Newport pupils is a commitment within the Newport City Council Corporate Pla deliver this commitment through the commissioning of actions to be delivered by the EAS ar ass Plan 2018/19. The delivery of services is quality assured through NCC Education Service a Joint Executive Group (JEG) and the EAS Company Board To improve skills, education and employment opportunities7/7 - In Progress0/7 - Stopped0/7 - To be commenced0/7 - In Progress0/7 - Stopped0/7 - To be commenced | | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | 0/7 - Stopped 0/7 - To be commenced End of Year Update | | | |
| Tudalen 29 1.01 | Ensure implementation of the EAS Business Plan 2018/19 including: Continuing to raise aspiration, improve pupil outcomes, particularly for vulnerable groups of learners (FSM, Gender, EAL, More Able (MA) and LAC) and reduce the variance across schools and LAs through improved quality of leadership, teaching and learning. | In Progress | Complete | 01/04/2018 | 31/03/2019 | is being implemented vulnerable learners. Learning Network Schoo and funded to provide s a range of curriculum and mentoring has been brol to develop leadership ca Governor support is facil self-evaluation tool. A been provided. Professional learning that of heads of departments training and briefings; Leadership Framework. The school categorisatio determined the level of Education Improvement | itating governors to engage in an online range of governor training courses has at has been facilitated includes networks s; learning network schools; centralised roll of out Excellence in Teaching and on process has been completed and has support provided to individual schools. Board and Intervention Plan Monitoring | | |
| 1.02 | Ensure implementation of the EAS Business Plan 2018/19 including: Reviewing the current regional delivery model for professional | In Progress | Complete | 01/04/2018 | 31/03/2019 | Education Improvement Board and Intervention Plan Monitoring Meetings have taken place for amber and red schools. Learning Network Schools have been identified across the region and funded to provide school-to-school collaborative support on a range of curriculum and leadership issues. Additionally, specific mentoring has been brokered between schools across the region to develop leadership capacity. | | | |

| Objective | 1 | | Improve School Standards | | | | | | |
|------------------|---|---|---|------------|-----------------------------------|--|--|--|--|
| Description | | | Improving the academic attainment of Newport pupils is a commitment within the Newport City Council Corporate Plan 2017-2022. A key lever to deliver this commitment through the commissioning of actions to be delivered by the EAS and detailed in the EAS Business Plan 2018/19. The delivery of services is quality assured through NCC Education Services and is has oversight by the Joint Executive Group (JEG) and the EAS Company Board. | | | | | | |
| Corporate | e Plan Objective(s) | Well-being Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | | |
| Mid-Year | Action Status | | 0/7 - Complete | 7/7 – In | Progress | 0/7 - Stopped | 0/7 – To be commenced | | |
| End of Ye | ar Action Status | - | 7/7 - Complete | 0/7 – In | | 0/7 - Stopped | 0/7 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| Tudalen 30 | learning in line with the national professional learning model so that it remains fit for purpose. Work in collaboration with Education Workforce Council to ensure maximum impact of the Professional Learning Passport. | | | | | | | | |
| 1.03 | Ensure implementation of the EAS Business Plan 2018/19 including: Ensuring that leaders at all levels across the region are well supported to develop and inspire colleagues and work collaboratively to embed the new curriculum and improve learner outcomes. | In Progress | Complete | 01/04/2018 | 31/03/2019 | raising outcomes for vuln Learning Network Schools and funded to provide sc a range of curriculum and mentoring has been broke to develop leadership cap Governor support is facilit self-evaluation tool. A ra- been provided. Professional learning departments; learning ne briefings; roll of out Ex- Framework. The school categorisation determined the level of s | s have been identified across the region hool-to-school collaborative support on leadership issues. Additionally, specific ered between schools across the region | | |

| Objective | 1 | | Improve School Standards | | | | | | |
|------------------|--|---|---|------------|-----------------------------------|---|----------------------------------|--|--|
| Description | | | Improving the academic attainment of Newport pupils is a commitment within the Newport City Council Corporate Plan 2017-2022. A key lever to deliver this commitment through the commissioning of actions to be delivered by the EAS and detailed in the EAS Business Plan 2018/19. The delivery of services is quality assured through NCC Education Services and is has oversight by the Joint Executive Group (JEG) and the EAS Company Board. | | | | | | |
| Corporate | e Plan Objective(s) | Well-being Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | | |
| Mid-Year | Action Status | | 0/7 - Complete | 7/7 – In | Progress | 0/7 - Stopped | 0/7 – To be commenced | | |
| End of Ye | ar Action Status | | 7/7 - Complete | 0/7 – In | | 0/7 - Stopped | 0/7 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| | | | | | | Meetings have taken | place for amber and red schools. | | |
| Udalen 31 | Ensure implementation of the EAS Business Plan 2018/19 including: The Governor Support & Development team will support and develop skilled, focused, effective governing bodies that work in partnership with School Leaders to raise standards. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Governor support is facilitating governors to engage in an online self-evaluation tool. A range of governor training courses has been provided. | | | |
| 1.05 | Ensure implementation of the EAS Business Plan 2018/19 including: Support the national approach and develop regional professional learning opportunities to ensure the success and well-being of every learner. | In Progress | Complete | 01/04/2018 | 31/03/2019 | A regional EAS Wellbeing plan is being implemented with a focus on raising outcomes for vulnerable learners. Learning Network Schools have been identified across the region and funded to provide school-to-school collaborative support or a range of curriculum and leadership issues. Additionally, specific mentoring has been brokered between schools across the region to develop leadership capacity. Governor support is facilitating governors to engage in an online self-evaluation tool. A range of governor training courses has been provided. Professional learning that has been facilitated includes networks of heads of departments; learning network schools; centralised training and briefings; roll of out Excellence in Teaching and Leadership Framework. | | | |

| Objective 1 | | | Improve School Standards | | | | | | |
|-----------------------------|---|----------------------|---|------------|-----------------------------------|---|---|--|--|
| Description | | | Improving the academic attainment of Newport pupils is a commitment within the Newport City Council Corporate Plan 2017-2022. A key lever to deliver this commitment through the commissioning of actions to be delivered by the EAS and detailed in the EAS Business Plan 2018/19. The delivery of services is quality assured through NCC Education Services and is has oversight by the Joint Executive Group (JEG) and the EAS Company Board. | | | | | | |
| Corporate Plan Objective(s) | | | Well-being Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | |
| Mid-Year Action Status | | | 0/7 - Complete 7/7 – In Progress | | | 0/7 - Stopped | 0/7 – To be commenced | | |
| End of Year Action Status | | | 7/7 - Complete | 0/7 – In | Progress | 0/7 - Stopped 0/7 – To be commence | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| Tu | | | | | | The school categorisation process has been completed and has determined the level of support provided to individual schools. Education Improvement Board and Intervention Plan Monitoring Meetings have taken place for amber and red schools. | | | |
| Tudalen 32 | Ensure implementation of the EAS Business Plan 2018/19 including: Robust delivery of support and challenge for identified schools, and specific departments leading to improvements in provision and outcomes. | In Progress | Complete | 01/04/2018 | 31/03/2019 | and funded to provide so a range of curriculum and mentoring has been brok to develop leadership cap Governor support is facili self-evaluation tool. A r been provided. Professional learning tha of heads of departments training and briefings; r Leadership Framework. The school categorisation determined the level of Education Improvement | s have been identified across the region chool-to-school collaborative support on d leadership issues. Additionally, specific cered between schools across the region pacity. itating governors to engage in an online range of governor training courses has t has been facilitated includes networks s; learning network schools; centralised roll of out Excellence in Teaching and n process has been completed and has support provided to individual schools. Board and Intervention Plan Monitoring ce for amber and red schools. | | |
| 1.07 | Ensure implementation of the EAS Business Plan 2018/19 including: Ensuring that education professionals within the region can thrive in a supportive and | In Progress | Complete | | | Learning Network School and funded to provide so a range of curriculum and mentoring has been brok to develop leadership cap Governor support is facili | s have been identified across the region chool-to-school collaborative support on d leadership issues. Additionally, specific cered between schools across the region | | |

| Objective 1 | | | Improve School Standards | | | | | | |
|--|--|----------------------|---|------------|-----------------------------------|---|--|--|--|
| Description Corporate Plan Objective(s) | | | Improving the academic attainment of Newport pupils is a commitment within the Newport City Council Corporate Plan 2017-2022. A key lever to deliver this commitment through the commissioning of actions to be delivered by the EAS and detailed in the EAS Business Plan 2018/19. The delivery of services is quality assured through NCC Education Services and is has oversight by the Joint Executive Group (JEG) and the EAS Company Board. | | | | | | |
| | | | Well-being Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | |
| | | | 0/7 - Complete 7/7 – In Progress | | 0/7 - Stopped | 0/7 – To be commenced | | | |
| End of Year Action Status | | | 7/7 - Complete | 0/7 – In | | 0/7 - Stopped | 0/7 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| Tudal | collaborative environment to raise standards and ensure that every young person can fulfil their potential. | | | | | Professional learning that has been facilitated includes networks of heads of departments; learning network schools; centralised training and briefings; roll of out Excellence in Teaching and Leadership Framework. The school categorisation process has been completed and has determined the level of support provided to individual schools. Education Improvement Board and Intervention Plan Monitoring Meetings have taken place for amber and red schools. | | | |
| D D D D D D D D D D | - | | | | | | | | |
| | | | Increase School Att | | | | rated to link to the perdamic attainment | | |
| Descriptio ယ | ווע | | The rates of school attendance at primary and secondary level have been demonstrated to link to the academic attainment of pupils. Therefore, raising the rate of school attendance and reducing the rate of school exclusions will support the | | | | | | |
| | | | NCC Corporate Plan 2017-2022 commitment to increase the academic attainment of pupils in Newport schools. | | | | | | |
| Corporate | e Plan Objective(s) | | Wellbeing Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | |
| | Action Status | | 0/13 - Complete | | n Progress | 0/13 - Stopped | 0/13 – To be commenced | | |
| End of Ye | ar Action Status | | 6/13 - Complete | 6/13 – Ir | Progress | 0/13 - Stopped | 1/13 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| 2.01 | Attendance Raise profile of importance of attendance at Nursery level. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Nursery is non statutory education however Education Welfare Officers (EWO) work closely with schools to promote good attendance habits/rates for all learners. Positive attendance is promoted via the " <i>Attendance Matters</i> " campaign. A Termly Attendance Forum has been convened and nursery attendance was highlighted as an area to focus upon. | | | |

| Objective 2 | | | Increase School Attendance Rates and Reduce Exclusions Rates | | | | | | |
|-----------------------------|--|---|--|------------|-----------------------------------|---|--|--|--|
| Description | | The rates of school attendance at primary and secondary level have been demonstrated to link to the academic attainment of pupils. Therefore, raising the rate of school attendance and reducing the rate of school exclusions will support the NCC Corporate Plan 2017-2022 commitment to increase the academic attainment of pupils in Newport schools. | | | | | | | |
| Corporate Plan Objective(s) | | | Wellbeing Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | |
| | | | 0/13 - Complete 13/13 – In Progress | | | 0/13 - Stopped | 0/13 – To be commenced | | |
| End of Year Action Status | | | 6/13 - Complete | 6/13 – In | Progress | 0/13 - Stopped | 1/13 – To be commenced | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | |
| 2.02 Tu | Attendance Ensure all schools across the City has a named EWO. This to take into account new school builds. | In Progress | Complete | 01/04/2018 | 30/09/2019 | All schools have a nominated EWO. 1 post was deleted on 4/3/19 due to a restructure being implemented and allocations were altered accordingly. New EWO allocations to be determined in 19-20 as a consequence of the restructure. The new Glan Llyn Primary will be allocated a EWO in September 2019. | | | |
| Tudalen 34 ^{2.03} | Attendance To focus support to schools in Quartile 3 and 4. | In Progress | In Progress | 01/04/2018 | 01/03/2022 | Six schools have engaged in Step 1 meetings. One school has engaged in a Step 2 Meeting which has led to an attendance review and a series of engagement meetings involving the Assistant Head of Education (AHE) and the Challenge Advisor form the EAS as well as the Head teacher of the school. EWOs regularly promote Fixed Penalty Notices (FPNs) in schools and consequently schools promote it via school websites, letters to parents and in discussions with governing bodies. 302 FPNs were issued between September 2018 and March 2019. This represents a significant increase in comparison to previous years. | | | |
| 2.04 | Attendance Promote positive media messages regarding school attendance to the wider population. | In Progress | In Progress | 01/04/2018 | 01/03/2020 | A new attendance campaign is being designed and constructed in partnership with the Communications Team, Policy and Partnership and young people in focus groups. The focus groups have been undertaken and the young people have submitted their ideas. This will be further explored during the autumn term with a new campaign implemented from September 2019. | | | |
| 2.05 | AttendanceEducationWelfareServiceandGwentPolicecompleteperiodictruancysweepsacrossCity. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | One further truancy sweep has taken place in partnership with the police in January to locate young people not in school during the school day. Seven young people were noted by professionals undertaking the truancy sweep. | | | |
| 2.06 | Attendance Promote the use of | In Progress | In Progress | 01/04/2018 | 31/03/2022 | | Fixed Penalty Notices (FPNs) in schools s promote it via school websites, letters | | |

| Objective | 2 | | Increase School Att | endance Rates | s and Reduce I | Exclusions Rates | | |
|-----------------------------|---|---|--|--------------------|-----------------------------------|--|--|--|
| Corporate Plan Objective(s) | | The rates of school attendance at primary and secondary level have been demonstrated to link to the academic attainment of pupils. Therefore, raising the rate of school attendance and reducing the rate of school exclusions will support the NCC Corporate Plan 2017-2022 commitment to increase the academic attainment of pupils in Newport schools. Wellbeing Objective 1 – To improve skills, education and employment opportunities Aspirational People | | | | | | |
| | | | | | | | | |
| End of Year Action Status | | | 6/13 - Complete | 6/13 – In Progress | | 0/13 - Stopped | 1/13 – To be commenced | |
| Action Number | Action | | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | |
| | Fixed Penalty Notices for unauthorised absence across the city and specifically within clusters. | | | | | to parents and in discussions with governing bodies. 302 FPNs were issued between September 2018 and March 2019. This represents a significant increase in comparison to previous years. | | |
| T1.07 udalen | Attendance To provide additional support and challenge when necessary to all schools where a dip in attendance has been identified. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | Regular monthly meetings with one school have been undertaken as a consequence of a Step 2 meeting in January 2019. Two Schools have attendance monitored on an ongoing basis through Intervention Planning meeting (IPM) meetings. | | |
| ත යු 2.08 | Attendance To embed the 'Protocol for Schools with Lower than Expected Rates of Attendance' (Step 1 and 2). | In Progress | Complete | 01/04/2018 | 31/03/2019 | The protocol has been stage 1 and stage 2 mee | systematically implemented and both etings have taken place. | |
| 2.09 | Exclusions Establish and implement a primary level managed move protocol. | In Progress | Complete | 01/04/2018 | 31/12/2018 | This protocol has been developed and is being implemented. | | |
| 2.10 | Exclusions Establish and implement a 'protocol for schools with higher than expected rates of exclusions' (Step 1 &2). | In Progress | Complete | 01/04/2018 | 31/08/2018 | This protocol has been developed and is being implemented. | | |

| Objective 2 | | | Increase School Attendance Rates and Reduce Exclusions Rates | | | | | |
|--|--|-----------------|---|------------|-----------------------------------|---|--|--|
| Description Corporate Plan Objective(s) | | | The rates of school attendance at primary and secondary level have been demonstrated to link to the academic attainment of pupils. Therefore, raising the rate of school attendance and reducing the rate of school exclusions will support the NCC Corporate Plan 2017-2022 commitment to increase the academic attainment of pupils in Newport schools. Wellbeing Objective 1 – To improve skills, education and employment opportunities | | | | | |
| Mid-Year Action Status | | | Aspirational People 0/13 - Complete 13/13 - In Progress 0/13 - Stopped 0/13 - To be commenced | | | | | |
| | ar Action Status | 6/13 - Complete | | n Progress | 0/13 - Stopped | 1/13 - To be commenced | | |
| Action Number | Action Action Mid-Year | | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | |
| 2.11 Tudalen | Exclusions Coordinate support and challenge from the Local Authority Integrated Inclusion Team based on the exclusion rates of individual schools. | In Progress | Complete | 01/04/2018 | 31/08/2018 | The Additional Learning Needs (ALN) advisory team have worked in collaboration with other members of the Inclusion Enrichment Team, Looked After Children Education Coordinators and Education Welfare to coordinate support for vulnerable learners. | | |
| alen 36.12 | Exclusions Develop a Newport specialist provision for SEBD pupils. | In Progress | To be Commenced | 01/04/2018 | 31/03/2020 | The development of an Social Emotional Behavioural Difficulties (SEBD) School was postponed due to the identified location not being a cost effective option to reduce the costs of Out of County provisions. The proposal will be considered again in the summer term 2019 once a thorough review of the Special Education Needs (SEN) data trends analysis has been completed. | | |
| 2.13 | Exclusions Review and revise alternative education setting provision with Newport. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | A financial review and restructure of the Bridge Achievement Centre has been completed to ensure a reduction of agency staff and an increase of capacity. An SEN data analysis has taken place to identify ALN trends for the next 3-5yrs, this will be further modified to incorporate the information gathered through a secondary behaviour audit to gain an accurate picture of provision need within the city. | | |

| Objective 3 Further Improve Pupil Wellbeing and Equity in Education | | | | | | Education | | | | |
|---|---|----------------------|---|-------------------|-----------------------------------|--|---|--|--|--|
| Descriptio | | | How healthy, independ | lent and resilien | t people are, has | s a wider impact on all othe | er aspects of their life. Whether they can | | | |
| | | | work, attend education, take part in social activities and contribute to their communities is all influenced by this objective. | | | | | | | |
| Corporate | e Plan Objective | | | | | | | | | |
| Mid-Year | Action Status | 1/15 - Complete | 14/15 – I | n Progress | 0/15 - Stopped | 0/15 – To be commenced | | | | |
| End of Ye | ar Action Status | | 4/15 - Complete | 11/15 – I | n Progress | 0/15 - Stopped | 0/15 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | | |
| Tudal ⁸ⁿ 37 | To collaborate effectively with key partners to develop a regional strategy for Equity and Well Being. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | partnership with the Edu lead officer for the EAS in Assistant Head of Educati good practice and to en has been undertaken with around wellbeing. The A and appropriate officers r work around Adverse Chi Attendance and Wellbein the work of the Arrow | ng Strategy has been co-constructed in ication Achievement Service (EAS). The in this area has regular meetings with the ion (Engagement and Learning) to share isure strong collaboration. One further in the EAS to look at a combined working AHE has also engaged with Gwent Police regarding rigorous monitoring of how the ildhood Experiences (ACEs). The school ig Forum has met once in the spring and Project was showcased to share best ness of the work undertaken. | | | |
| 3.02 | To further develop the quality assurance of specialist providers and alternative education settings to ensure appropriateness of pupil placement via the commissioning process, compliance with safeguarding good practice and evaluate value for money. | In Progress | Complete | 01/04/2018 | 31/03/2019 | Practice and raise awareness of the work undertaken. Quality Assurance (QA) visits are timetabled by the Inclusion Enrichment team for all out of county and alternative placements on an annual basis. Provisions are given a RAG status and revisits are undertaken for provisions not identified as green. An SEN Officer is based in the central commissioning team for 50% of the week to ensure a consistent approach in quality assurance and commissioning of services. | | | | |

| Objective | 23 | | Further Improve Pupil Wellbeing and Equity in Education | | | | | | | |
|------------------|--|----------------------|--|--|-----------------------------------|--|---|--|--|--|
| Descripti | | | How healthy, independ | How healthy, independent and resilient people are, has a wider impact on all other aspects of their life. Whether they can | | | | | | |
| Corporate | Corporate Plan Objective | | Well-being Objectiv Well-being Objecti environment. | | | | | | | |
| Mid-Year | Action Status | | Aspirational People 1/15 - Complete 14/15 - In Progress 0/15 - Stopped 0/15 - To be comm | | | | | | | |
| | ear Action Status | | 4/15 - Complete | | n Progress | 0/15 - Stopped | 0/15 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | Enc | d of Year Update | | | |
| Tudalen | To redevelop and extend provision within the city to accommodate a greater range of needs, ensuring that pupils are placed where their learning is best supported. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | An SEN data analysis has taken place to identify ALN trends for the next 3-5yrs, this will be further modified to incorporate the information gathered through a secondary behaviour audit to gain an accurate picture of provision need within the city. The Bridge Achievement Centre has reviewed and further developed the Learning Pathways and qualifications available to their pupils. Newport Live and Catch 22 have been commissioned to extend KS2 and KS3/4 provision, this will be reviewed and possibly extended to ensure consistent provision in the city. | | | | |
| 3.04 | To improve the quality of ALN leadership and management in Newport Schools | In Progress | In Progress | 01/04/2018 | 31/03/2022 | The ALN Clusters (ALNCs) have completed an ALN Readiness survey to identify areas for development. This work will inform discussions with Head Teachers and ALNCs regarding their role under the new ALN Code of Practice. This action will be further | | | | |
| 3.05 | To begin to implement the ALN and Education Tribunal Act (2018) | In Progress | In Progress | 01/04/2018 | 31/03/2020 | developed through the ALN Transformation work going forward. Delegation of funding to schools to be reviewed in light of an increase in requests for LA funded Individual Development Plans (IDP). Following the ALN Code consultation a review of central resources to in act the Code needs to be completed to ensure a robust plan is in place which incorporates Education, Social Services and Regeneration. | | | | |
| 3.06 | Secure closer working with Adult Social Services and regional colleagues to support joint 16-25 regional further Education Commissioning. | | In Progress | 01/04/2018 | 31/03/2022 | The South East Wales Consortium (SEWC) regional work has continued to establish close links with Coleg Gwent and Post 16 providers however there is a need to identify risks and resources specifically in Newport linking with key service providers. This work will be continued through the ALN Transformation stream of work in the future. | | | | |
| 3.07 | To support young people into education, employment and training through an | In Progress | In Progress | 01/04/2018 | 31/03/2022 | 13 pupils to identify those employment or training | eted to RAG status all Year 11, 12 and se at risk of not engaging in education, and prevent them becoming Not in or Training (NEET). These visits were | | | |

| Objective | 3 | | Further Improve Pupil Wellbeing and Equity in Education | | | | | |
|------------------|--|----------------------|---|-------------------|---|--|---|--|
| Descriptio | | | How healthy, independ | dent and resilien | t people are, ha | s a wider impact on all othe | er aspects of their life. Whether they can | |
| Corporate | e Plan Objective | | work, attend education, take part in social activities and contribute to their communities is all influenced by this objective. Well-being Objective 1 – To improve skills, education and employment opportunities Well-being Objective 2 – To promote economic growth and regeneration whilst protecting the environment. | | | | | |
| | | Aspirational People | | | | | | |
| | Action Status ar Action Status | | 1/15 - Complete | | n Progress | 0/15 - Stopped | 0/15 – To be commenced | |
| Action Number | Action | Mid-Year Position | 4/15 - Complete End of Year Status (Complete / In Progress / On Hold) | Start Date | n Progress Anticipated Completion Date | 0/15 - Stopped 0/15 - To be commenced End of Year Update | | |
| Tudalen 39 | effective Youth Engagement & Progression Framework Action Plan monitored by the Youth Service Support Board. | | | | | Offending Service and Integrated allocations me the Bridge Achievement Wales were held in the su project could work with K 100% of schools have the young people. 100% of NEET have been engaged The strategic Youth Supp groups that feed into the collaboration and Involve this. The reduction of the in education, employme successful All of the above contribution | port Services Board and the 3 working his board have met and monitor the ement of partnership working towards e numbers of young people not engaged ent or training is mainly due to the partnerships. Dutes to NCC's long term strategy of young people not engaged in education, | |
| 3.08 | To support all schools to work towards the National Quality Award (NQA) for Healthy Schools | In Progress | In Progress | 01/04/2018 | 31/03/2022 | Schools programme. Se awards in the last six mon the Healthy Schools Sche to the next phase of the H schools have enrolled in training and networking | e moved to the next phase of the Healthy ven primary schools has achieved NQA nths. 100% of schools are engaged with eme. One secondary school has moved lealthy schools Programme. Forty-three the Healthy Pre-schools Scheme. Two events have been undertaken to give to share good practice and network s. | |

| Objective | 3 | | Further Improve Pu | pil Wellbeing | and Equity in | Education | | | | |
|------------------|---|----------------------|---|---------------|-----------------------------------|--|--|--|--|--|
| Descriptio | | | How healthy, independent and resilient people are, has a wider impact on all other aspects of their life. Whether they can | | | | | | | |
| | | | work, attend education, take part in social activities and contribute to their communities is all influenced by this objective. | | | | | | | |
| Corporate | e Plan Objective | | | | | | | | | |
| Mid-Year | Action Status | | 1/15 - Complete 14/15 – In Progress | | | 0/15 - Stopped | 0/15 – To be commenced | | | |
| | ar Action Status | | 4/15 - Complete | | n Progress | | | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | | |
| Tudalen | To support pupils who are Looked After to be as academically successful as their peers by developing an effective data tracking system to ensure accurate target setting. | In Progress | In Progress | 01/04/2018 | 31/03/2020 | In February 2019 Welsh Government announced interim performance measures for Key Stage 4 learners. Revised data capture systems will need to be established for all learners, included those who are looked after. | | | | |
| 40 3.10 | To further develop shared responsibility for safeguarding in schools. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | A new toolkit shared with all schools Sept 2018. Around 40% of Newport schools are implementing use of the new toolkit. Training resources for whole-school delivery have been revised and shared with all school staff who will then deliver to governors. Alternative on-line resources have been shared with schools to use for Induction of new staff/governors. | | | | |
| 3.11 | To further develop the anti-bullying provision across the city. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | The Wellbeing Monitoring Group has met on a termly basis to discuss bullying and behavioural incidents in schools related the protected characteristics. The group is also linked to the Newport/Monmouthshire Hate Crime Forum. The returns of each school are discussed within the group and the interventions received by each school are logged termly on the Wellbeing Matrix. The group has met in the spring of 2019 to discuss the Arrow Project, behaviour incidents involving the protected characteristics, interventions by Show Racism the Red Card and | | | | |
| 3.12 | To develop and deliver a successful Welsh in | In Progress | In Progress | 01/04/2019 | 31/03/2020 | The Welsh in Education S by the Minister for We | ealth Research Network (SHRN) reports. Strategic Plan (WESP) has been approved Ish Language and Lifelong Learning. A Plan has also been drafted. From April | | | |

| Objective 3 Further Improve Pupil Wellbeing and Equity in Education | | | | | | Education | | | | |
|---|--|----------------------|---|------------|-----------------------------------|--|------------------------|--|--|--|
| Description | | | How healthy, independent and resilient people are, has a wider impact on all other aspects of their life. Whether they can | | | | | | | |
| | | | work, attend education, take part in social activities and contribute to their communities is all influenced by this objective. | | | | | | | |
| Corporate | Corporate Plan Objective | | | | | | | | | |
| Mid-Year | Action Status | | 1/15 - Complete | | n Progress | 0/15 - Stopped | 0/15 – To be commenced | | | |
| | ar Action Status | | 4/15 - Complete | | n Progress | 0/15 - Stopped | 0/15 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End of Year Update | | | | |
| Tudalen 41 | Education Strategic Plan. | | | | | 2019, the Welsh in Education Forum will assign leads to each of the WESP outcome areas, to support collaboration, involvement and engagement. The commitment to establish a fourth Welsh-medium primary school can also be realised following confirmation that a capital funding bid of £5.8 million, and submitted to Welsh Government in December 2019, was successful. The new school will open under a seedling arrangement from September 2020. This supports the Council meeting Long Term needs to promote and encourage demand for Welsh-medium education. In terms of prevention, the proposal to establish a new school will assist the council is meeting the targets within the WESP. Integration, collaboration and involvement will be achieved through the Welsh in Education Forum (WEF) which has a role in monitoring the WESP and ensuring that it is delivered in partnership at a local | | | | |
| 3.13 | To extend existing good practice in pupil participation within schools. | In Progress | In Progress | 01/04/2019 | 31/03/2020 | level.Engagement with the Deputy Head teacher involved in the only Pupil Participation network established in the city. Further discussions planned concerning development of cluster networks within Pupil Voice Strategic Meetings. This will be developed further by the Pupil Voice Steering Group. Policy and Partnership officer in the process of developing PPLN networks in every cluster across the LA. | | | | |
| 3.14 | To provide subsidised music access to FSM learners | In Progress | Complete | 01/04/2019 | 31/03/2019 | Gwent Music has continued to provide subsidised music access to Free School Meal (FSM) Learners | | | | |
| 3.15 | To review Gwent Ethnic Minority Service delivery. | Complete | Complete | 01/04/2019 | 31/03/2019 | A self-evaluation of Gwent Education Minority Ethnic Service (GEMS) provision was conducted over the summer to evaluate service delivery and to ensure the Service operated within budget. | | | | |



Secondary School GEMS Pupil Voice Activities



See the World through our eyes project - Poland



Secondary School GEMS Pupil Voice Activities



See the World through our eyes project - Iraq

| Objective | Dbjective 4 | | To further develop a | To further develop a motivated, capable and engaged workforce | | | | | | | |
|----------------------------|--|----------------------|--|---|------------------|--|--|--|--|--|--|
| Description | | | | ves, we need a | very strong lead | ership that is supported by | y motivated, engaged and committed | | | | |
| Corporate | e Plan Objective | | Not Applicable | | | • | | | | | |
| | Action Status | | 0/6 - Complete | | | 0/6 - Stopped | 0/6 – To be commenced | | | | |
| End of Ye | ar Action Status | | 1/6 - Complete | | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date Anticipated Completion End of Year Update Date | | | d of Year Update | | | | |
| 4.01 | To develop a clear 5 year vision of Newport Education which is clearly understood by all partners. | In Progress | Complete | 01/04/2018 | 30/11/2018 | In Autumn 2018, a workshop took place involving head teachers Challenge Advisors and Education Senior and Middle leaders to collaborate and produce shared vision for all partners to wor towards and for integration into school and central education plans. | | | | | |
| 4.02 | To further develop the expertise of recently appointed Head teacher and Acting Head teacher in Newport schools. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | The induction programme is due to be completed in May 2019 with all sessions completed as planned. The new Head teacher of Glan Llyn will join the programme with immediate effect and will continue during 2019-20. The induction programme will be analysed and evaluated once it is concluded during the summer term. | | | | | |
| udalen 43 ⁻ .03 | To further develop self-evaluation skills within Central Education staff. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | A service self-evaluation policy has been co-constructed with middle leaders and workshops provided to develop standardised Team Plans and Team on a Page (TOAP) evaluation reports and to build staff self-evaluation skills. TOAP evaluations are shared among senior and middle managers each term at the 'Every Child Group' and head teachers are invited attend. Additionally, weekl monitoring reports are presented to senior managers within Education in order to build understanding and reflection across the wider education team. The policy is devised to generate ongoing self-evaluation and integration of teams within Education | | | | | |
| 4.04 | To ensure Central Education Services are working collaboratively across the LA and region with other relevant services and partners. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | Services. All members of the Education Senior Management Team are representative on regional working groups e.g. School Improvement, Inclusion, Attendance and Wellbeing An Education Service full staff event has taken place at least once each term and staff are encouraged to present their work e.g. Educational Psychology Arrow Project; Safeguarding work. | | | | | |
| 4.05 | To develop staff in Central Education to meet the future needs | In Progress | In Progress | 01/04/2018 | 31/03/2022 | middle leaders and work | n policy has been co-constructed with shops provided to develop standardised on a Page (TOAP) evaluation reports and | | | | |

| Objective | 24 | To further develop a motivated, capable and engaged workforce | | | | | | | | |
|------------------|---|---|--|--|------------------|--|--|--|--|--|
| Description | | | | /es, we need a v | very strong lead | ership that is supported by | / motivated, engaged and committed | | | |
| Corporate | e Plan Objective | | | Not Applicable | | | | | | |
| | Action Status | | 0/6 - Complete | 6/6 – In | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| End of Ye | ar Action Status | | 1/6 - Complete | | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date Anticipated Completion Date | | En | d of Year Update | | | |
| Tudalen 44 | of the service. This includes ensuring Education staff: • Clearly understand the vision of the Council and specifically the direction of the service area. • Are able to access appropriate training and learning to meet the needs of their job roles. • Are able to access opportunities for leadership at every level. • Have the opportunity to feedback on education and workforce issues on a regular basis | | | | | among senior and middle Group' and head teacher monitoring reports are Education in order to bu the wider education tea | tion skills. TOAP evaluations are shared e managers each term at the 'Every Child s are invited attend. Additionally, weekly presented to senior managers within uild understanding and reflection across am. The policy is devised to generate and integration of teams within Education | | | |
| 4.06 | To develop a clear 5 year vision of Newport Education which is clearly understood by all partners. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | middle leaders and work Team Plans and TOAP e evaluation skills. TOAP e middle managers each to teachers are invited at reports are presented to order to build understa education team. The po | n policy has been co-constructed with schops provided to develop standardised evaluation reports and to build staff self- evaluations are shared among senior and erm at the 'Every Child Group' and head tend. Additionally, weekly monitoring tend and reflection across the wider blicy is devised to generate ongoing self- on of teams within Education Services. | | | |

| Objective | 5 | | Developing quality learning pathways and provision | | | | | | | |
|------------------------|---|----------------------|---|---|-----------------------------------|--|--|--|--|--|
| Description | on | | school lives by improvi | To ensure that all our children benefit from the best possible learning environments and opportunities throughout their school lives by improving the quality of education provision and access to a range of high quality learning pathways. This objective directly supports the Authority's commitment to creating a thriving city with aspirational people. | | | | | | |
| Corporate | e Plan Objective | | Well-being Objective 1 - To improve skills, education and employment opportunities Aspirational People | | | | | | | |
| Mid-Year | Action Status | | 0/6- Complete | 6/6 – In | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| End of Ye | ar Action Status | _ | 0/6 - Complete | 6/6 – In | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | Enc | i of Year Update | | | |
| Tudalen ⁴¹⁵ | Delivery of and progression of key capital programmes including: • Completion of Welsh Government 21st Century Schools Programme (Band A - 2014/19) • Development of Welsh Government 21st Century Schools Programme (Band B – 2019/24) • Additional Capital Investment Programme (£1.1M) • NCC Capital Expenditure including the Corporate Capital Maintenance Programme. • Effective use of S106 Capital receipts. • Welsh Government Welsh Medium Capital Funding. | In Progress | In Progress | 01/04/2019 | 31/03/2020 | and Maes Ebbw School at Outline Business Case Government and approv projects and this will enal financial year. Feasibility proposed projects at Comprehensive School, a The Council has continu capital funding to suppo school estate. This includ grant funding application Maesglas Primary, St Woo primary school. There are £1.1million programme t | s have been submitted to Welsh red in relation to two Band B priority ble works to commence early in the new studies are underway in relation to the Bassaleg School and Caerleon and further details will be shared shortly. Hed to make good use of all available ort improvement and expansion to the les s106 planning contributions, specific ons in relation to Ysgol Bryn Derw, blos Primary and the new Welsh-medium e a small number of projects within the that remain incomplete, but this will be 9/20 financial year, and the budget has | | | |
| 5.02 | The Council's School Reorganisation Programme and the work of the Planning of School Places | In Progress | In Progress | 01/04/2019 | 31/03/2020 | on a half-termly basis. reviewed however and 2019, including a forma | Places (POSP) group continues to meet The terms of reference have been these will be implemented from April I reporting mechanism to the People's mme Board. There is a shortage of | | | |

| Objective | 2 5 | | Developing quality | learning pathv | vays and provi | ision | | | | |
|------------------|--|----------------------|---|---|-----------------------------------|--|--|--|--|--|
| Description | | | To ensure that all our school lives by improvi | To ensure that all our children benefit from the best possible learning environments and opportunities throughout their school lives by improving the quality of education provision and access to a range of high quality learning pathways. This objective directly supports the Authority's commitment to creating a thriving city with aspirational people. | | | | | | |
| Corporate | e Plan Objective | | Well-being Objective 1 - To improve skills, education and employment opportunities Aspirational People | | | | | | | |
| Mid-Year | Action Status | | 0/6- Complete | | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| End of Ye | ar Action Status | _ | 0/6 - Complete | 6/6 – In | Progress | 0/6 - Stopped | 0/6 – To be commenced | | | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | Enc | l of Year Update | | | |
| Tudalen 46 | (POSP) group will plan, monitor and provide (according to regulatory requirements) the school places required for the growing population of children, and will also consider all ways in which existing provision can be improved through school to school working. | | | | | secondary school places for September 2019 which has been m by creating additional places at four schools across the cit The temporary governing body for Glan Llyn Primary School has been established and a Head teacher has been appointed. Th school will open as planned in September 201 The proposal to establish a Learning Resource Base class Caerleon Lodge Hill Primary School has received final approv and will be implemented from April 201 The governing bodies of Eveswell Primary School and Somerto Primary School have met individually and collectively ar confirmed that they wish to take forward a formal federatio proposal. This will be pursued during the Summer term 2019 f | | | | |
| 5.03 | To ensure that the work of the 'Seamless Learning Pathways' project is sustained and further cluster development is developed to support the resilience of individual schools and learner outcomes. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | supported by grants iss | r plans are in operation across the city ued via the EAS and supported and f the Inclusions Enrichment team. | | | |
| 5.04 | To ensure that Post-16 provision within Newport is meeting the needs of all learners and provides good value for money. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | partnership with Newpo appropriate courses and p | d Funding Frame work is completed in ort Secondary Schools to ensure the pathways are offered to post 16 learners onitored. This exemplifies planning for oration. | | | |

| Objective | 5 | Developing quality learning pathways and provision | | | | | | |
|----------------------------|---|--|---|------------|-----------------------------------|--|---|--|
| Descriptio | on e Plan Objective | | To ensure that all our children benefit from the best possible learning environments and opportunities throughout their school lives by improving the quality of education provision and access to a range of high quality learning pathways. This objective directly supports the Authority's commitment to creating a thriving city with aspirational people. Well-being Objective 1 - To improve skills, education and employment opportunities | | | | | |
| | , | | Aspirational People | | , | | | |
| | Action Status | | 0/6- Complete | | Progress | 0/6 - Stopped | 0/6 – To be commenced | |
| End of Ye | ar Action Status | | 0/6 - Complete | 6/6 – In | Progress | 0/6 - Stopped | 0/6 – To be commenced | |
| Action Number | Action | Mid-Year Position | End of Year Status (Complete / In Progress / On Hold) | Start Date | Anticipated Completion Date | End | l of Year Update | |
| | To ensure pre-16 | | | | | tracking of courses and d to Welsh Government representatives has been provision. | are processes around recording and ata. The autumn return was submitted (WG) and one meeting with WG undertaken to discuss the suitability of ren Education Coordinators, managed | |
| Tudalen 47 ^{5.05} | Looked After Children have access to at least 25 hours of provision a week delivering accredited courses. | In Progress | In Progress | 01/04/2018 | 31/03/2022 | through Children's Services, focus on monitoring the vulnerable learners who are attending Alternative Provision March 2019 16% (5/30) of Year 11 Looked After Children attending the Bridge Achievement Centre. In March 2018 (7/14) Year 11 Looked After Children were attending the Achievement Centre | | |
| | | | | | | Half-termly meetings have taken place between the Looked after Children (LAC) Education Co-ordinator and all schools/settings to monitor progress and any barriers to education. Schools are challenged regarding pupils not currently receiving 25 hours and support is provided by the co-ordinators to increase provision where appropriate. | | |
| 5.06 | Early Years education and Out of School Childcare provision will be developed and supported by working | In Progress | In Progress | 01/04/2018 | 31/03/2022 | supported through grants | ety two non-maintained setting were s and training to provide out of school for March 2019 will be available in May | |
| | in partnership with non-maintained providers and schools. | | | | | Information Service and | worked in collaboration with the Family Flying Start to roll out the Welsh free childcare offer for working parents. | |







Ysgol Gyfun Gwent Is Coed



Glan Llyn Primary School



Jubilee Park Primary School

| KS – Key Stage |
|---|
| LAC – Looked after Children |
| NEET – Not In Education Employment or Training |
| RAG – Red / Amber Green |
| SEBD – Social Emotional Behavioural Difficulties |
| SEN – Special Education Needs |
| TOAP - Team Plans and Team on a Page |
| WEF - Welsh in Education Forum |
| WESP - Welsh in Education Strategic Plan |
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Education Services Performance Measures 2018/19

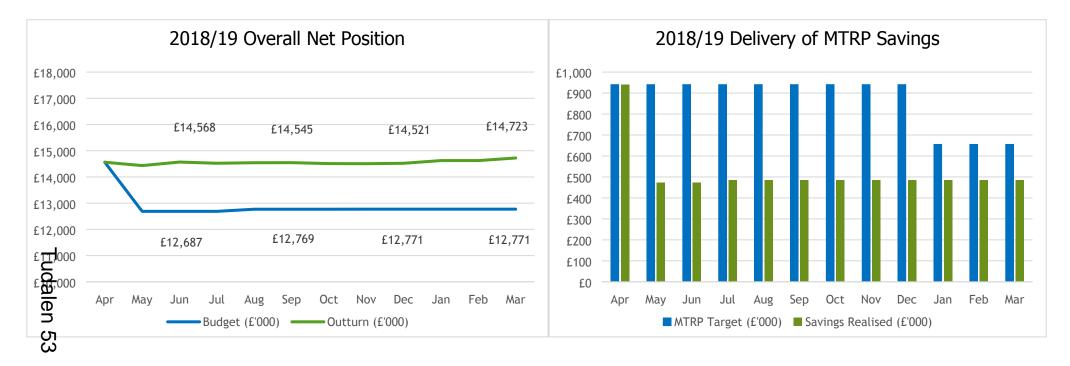
Performance measures and targets provided are based upon data taken from the 2017/18 academic year (September 2017 to July 2018) that are reported in 2018/19. In the table below we will indicate where 2017/18 data is used.

| PI Result vs PI Target Definition | | On | Target | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) | |
|---|--|-----------|---------------------------|---|------------------------------------|--|--|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Perfor | mance has | s Improved | | Performance has Declined | Performance is the same | |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) Q2 Result 2018/19 Target | | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) | | | |
| National (PAM/007) – Percentage of Attendance, Primary School Year End 2017/18. | Objective 2 | N/A | 94.6% (2017/18) | 94.7% (2017/18) | 94.7% (2016/17) | Although performance was slightly below target the Wales LA ranking position increased to 13/22. This is the highest ranking position Newport has achieved since 2012. | |
| National(PAM/008)–Percentageofattendance,Secondaryschoolyearend2017/18.OAnnualImage: Second school | Objective 2 | N/A | 93.4% (2017/18) | 93.8% (2017/18) | 93.6% (2016/17) | Although performance was slightly below target the Wales LA ranking position increased to 16/22. This is the highest ranking position Newport has achieved since 2012. | |
| National(PAM/009)–Percentage of young people NEETyear 11.Annual | Objective 3 | N/A | 1.1% | 1.5% | 1.3% | | |
| National (PAM/032) – Capped 9 Score Annual | Objective 1 | N/A | 336 | N/A | Not Applicable | No benchmark target set as first year data has been captured by Welsh Authorities. | |
| National(PAM/033)–Percentage of pupils assessed in Welsh at the end of Foundation Phase 2017/18.Annual | Objective 3 | N/A | 4.5% (2017/18) | N/A | Not Applicable | No benchmark target set as first year data has been captured by Welsh Authorities. | |

| PI Result vs PI Target Definition | On Target | | | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) |
|---|---|--------------|----------------------------|-------------------------|------------------------------------|---|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Performance has Improved | | | | Performance has Declined | Performance is the same |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) |
| Local – Percentage of pupils achieving the expected outcome at the end of Key Stage 2 2017/18 | Objective 1 | N/A | 90.7% (2017/18) | 89.9% (2017/18) | 90.1% (2016/17) | |
| Annual Local – Percentage pupils achieving the expected CSI outcome at the end of Key Stage 3 2017/18 Annual | Objective 1 | N/A | 88.4% (2017/18) | 86.1% (2017/18) | 85.3% (2016/17) | |
| Loqal – Total number of days lost to secondary fixed term exclusions in 017/18. | Objective 2 | N/A | 1,338 days (2017/18) | 1,527 days (2017/18) | 1,344 days (2016/17) | |
| Logal – Percentage of pupils a ch ieving level 2 threshold including English and Maths 2017/18. | Objective 1 | N/A | 57% (2017/18) | 60% (2017/18) | 55.5% (2017/18) | Although the measure is below target, performance has improved from the previous year. Newport has been above the national average in this measure for the last two years. |
| Local – Percentage of Free School Meal pupils achieving level 2 inclusive Annual | Objective 3 | N/A | 26.15% (2017/18) | 33.3% (2017/18) | 28.79% (2016/17) | Performance of Free School Meal (FSM) pupils in 2018 has declined by 2.6 pp to 26.2%. In comparison, the national FSM average improved by 0.9 pp from 28.6% to 29.5%. This is an Estyn recommendation and is reflected as a priority in the Education Service plan for 2019/20. |
| Local – The percentage of schools being accredited at Healthy Schools Level 4 and 5. Annual | Objective 3 | N/A | 33% | 35% | 31% | 7 settings have obtained the National Quality Award. 21 settings have obtained the Phase 5 Award. 35 schools have obtained the Phase 4 Award. |

| PI Result vs PI Target Definition | | On | Target | | Short of Target (15% Tolerance) | Off Target (Over 15%Tolerance) |
|---|---|--------------|----------|-------------------|------------------------------------|---|
| Performance Direction Definition (Based upon the performance from the previous reporting period) | Perfor | mance has | Improved | | Performance has Declined | Performance is the same |
| Performance Measure (National / Local / Management Information) | Link To Service Plan Objective(s) | Q2 Result | 2018/19 | 2018/19 Target | 2017/18 Position | Service Area Comment (For Performance Indicators not meeting their targets) |
| Local – Percentage of young people recorded as unknown following compulsory education. Annual | Objective 3 | N/A | 1.2% | 0.5% | 0.7% | Every effort is made to ensure as few young people are recorded with an unknown destination. This includes carrying out 3 home visits at different times of the day and working with their previous education establishments. Due to GDPR issues all LA 'unknown' data has increased through the destination survey. |
| Local – Percentage of 16 to 18 year olds not in education, employment or training. | Objective 3 | N/A | 2.6% | 4% | 4% | |
| Local – Percentage of young people NEET 13. | Objective 3 | N/A | 1.7% | 2.6% | 1.5% | |

Education Service Finance Analysis



| Summary Revenue Budget 2018/19 | | | | |
|--------------------------------|------------------------|--|--|--|
| Service Area Team | Deficit / (Underspend) | | | |
| Improvement & Inclusion | £1,622 | | | |
| Resourcing & Planning | £330 | | | |

Mae'r dudalen hon yn wag yn